World Civil Unmanned Aerial Systems

2021/2022 MARKET PROFILE & FORECAST





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World Civil Unmanned Aerial Systems

Market Profile & Forecast

2021/22 Edition

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Table of Contents

<u>Executive Overview</u>	1
The Civil UAS Market Outlook	
Summary	1
Covid-19 Pandemic and the Civil UAS Market	5
Study Parameters	
Forecast Assumptions	
Evolving Civil Market	
FAA Continuing Progress in Opening National Airspace	
Europe Introduces Unified Regulations to Catch Up to the United States	
China is Flexing Its Muscles in Agriculture, Delivery and Other Commercial UAS Other Asia-Pacific Nations Seek to Stake Out Their Own Positions	
Major Technology Companies Spurring UAS Development	
Development of the UAS Services Industry	16
Civil Government Market Growth Strong in Europe and United States	17
Commercial Market Size and Timing	18
Delivery	
Enterprise Markets Emerge in Construction, Energy, Insurance	
General Photography Precision Agriculture	
Communications	
Consumer Drone Market Growth Beginning to Flag	
Uncertainties About Civil/Commercial Market Growth	23
Forecast Summaries	
Development of the Civil/Commercial UAS Industry	27
Emergence of the Commercial UAS Industry	
·	
Covid-19 Pandemic Will Intensify Pressures to Consolidate	27
Covid-19 Pandemic Will Intensify Pressures to Consolidate	27
Technology Leaders Positioning Themselves for Industry Growth Defense/Aerospace Companies Seeking Civil/Commercial UAS Market Position	28 29
Technology Leaders Positioning Themselves for Industry Growth	
Technology Leaders Positioning Themselves for Industry Growth	28 32 32
Technology Leaders Positioning Themselves for Industry Growth	28 32 32 33
Technology Leaders Positioning Themselves for Industry Growth	
Technology Leaders Positioning Themselves for Industry Growth	
Technology Leaders Positioning Themselves for Industry Growth Defense/Aerospace Companies Seeking Civil/Commercial UAS Market Position Growing Recognition of the Need for Hybrid Hardware/Software/Data Analysis Companies The Service Industry Draws Multinationals and Small Players Rapid Growth but Profits Lag During Ramp-Up The Structure of the Nascent Industry Takes Shape Moving Up the Value Chain Mergers and Acquisitions	
Technology Leaders Positioning Themselves for Industry Growth Defense/Aerospace Companies Seeking Civil/Commercial UAS Market Position Growing Recognition of the Need for Hybrid Hardware/Software/Data Analysis Companies The Service Industry Draws Multinationals and Small Players Rapid Growth but Profits Lag During Ramp-Up The Structure of the Nascent Industry Takes Shape Moving Up the Value Chain	
Technology Leaders Positioning Themselves for Industry Growth Defense/Aerospace Companies Seeking Civil/Commercial UAS Market Position Growing Recognition of the Need for Hybrid Hardware/Software/Data Analysis Companies The Service Industry Draws Multinationals and Small Players Rapid Growth but Profits Lag During Ramp-Up The Structure of the Nascent Industry Takes Shape Moving Up the Value Chain Mergers and Acquisitions Acquisitions Driven by Multiple Factors Solar-Powered Systems Began Acquisition Drive	
Technology Leaders Positioning Themselves for Industry Growth Defense/Aerospace Companies Seeking Civil/Commercial UAS Market Position Growing Recognition of the Need for Hybrid Hardware/Software/Data Analysis Companies The Service Industry Draws Multinationals and Small Players Rapid Growth but Profits Lag During Ramp-Up The Structure of the Nascent Industry Takes Shape Moving Up the Value Chain Mergers and Acquisitions Acquisitions Driven by Multiple Factors Solar-Powered Systems Began Acquisition Drive Venture Capital Funding	
Technology Leaders Positioning Themselves for Industry Growth Defense/Aerospace Companies Seeking Civil/Commercial UAS Market Position Growing Recognition of the Need for Hybrid Hardware/Software/Data Analysis Companies The Service Industry Draws Multinationals and Small Players Rapid Growth but Profits Lag During Ramp-Up The Structure of the Nascent Industry Takes Shape Moving Up the Value Chain Mergers and Acquisitions Acquisitions Driven by Multiple Factors Solar-Powered Systems Began Acquisition Drive Venture Capital Funding Future Venture Capital Funding Outlook Investments Greatest in US and Chinese Drone Companies	
Technology Leaders Positioning Themselves for Industry Growth Defense/Aerospace Companies Seeking Civil/Commercial UAS Market Position Growing Recognition of the Need for Hybrid Hardware/Software/Data Analysis Companies The Service Industry Draws Multinationals and Small Players Rapid Growth but Profits Lag During Ramp-Up The Structure of the Nascent Industry Takes Shape Moving Up the Value Chain Mergers and Acquisitions Acquisitions Driven by Multiple Factors Solar-Powered Systems Began Acquisition Drive Venture Capital Funding Future Venture Capital Funding Outlook Investments Greatest in US and Chinese Drone Companies Initial Public Offerings Begin	
Technology Leaders Positioning Themselves for Industry Growth Defense/Aerospace Companies Seeking Civil/Commercial UAS Market Position Growing Recognition of the Need for Hybrid Hardware/Software/Data Analysis Companies. The Service Industry Draws Multinationals and Small Players Rapid Growth but Profits Lag During Ramp-Up The Structure of the Nascent Industry Takes Shape Moving Up the Value Chain Mergers and Acquisitions Acquisitions Driven by Multiple Factors Solar-Powered Systems Began Acquisition Drive Venture Capital Funding Future Venture Capital Funding Outlook Investments Greatest in US and Chinese Drone Companies Initial Public Offerings Begin Venture Capital Turning to Chinese Firms Targeting Industrial Inspection	
Technology Leaders Positioning Themselves for Industry Growth Defense/Aerospace Companies Seeking Civil/Commercial UAS Market Position Growing Recognition of the Need for Hybrid Hardware/Software/Data Analysis Companies The Service Industry Draws Multinationals and Small Players Rapid Growth but Profits Lag During Ramp-Up The Structure of the Nascent Industry Takes Shape Moving Up the Value Chain Mergers and Acquisitions Acquisitions Driven by Multiple Factors Solar-Powered Systems Began Acquisition Drive Venture Capital Funding Future Venture Capital Funding Outlook Investments Greatest in US and Chinese Drone Companies Initial Public Offerings Begin	
Technology Leaders Positioning Themselves for Industry Growth Defense/Aerospace Companies Seeking Civil/Commercial UAS Market Position Growing Recognition of the Need for Hybrid Hardware/Software/Data Analysis Companies. The Service Industry Draws Multinationals and Small Players Rapid Growth but Profits Lag During Ramp-Up The Structure of the Nascent Industry Takes Shape Moving Up the Value Chain Mergers and Acquisitions Acquisitions Driven by Multiple Factors Solar-Powered Systems Began Acquisition Drive Venture Capital Funding Future Venture Capital Funding Outlook Investments Greatest in US and Chinese Drone Companies Initial Public Offerings Begin Venture Capital Turning to Chinese Firms Targeting Industrial Inspection	
Technology Leaders Positioning Themselves for Industry Growth Defense/Aerospace Companies Seeking Civil/Commercial UAS Market Position Growing Recognition of the Need for Hybrid Hardware/Software/Data Analysis Companies The Service Industry Draws Multinationals and Small Players Rapid Growth but Profits Lag During Ramp-Up The Structure of the Nascent Industry Takes Shape Moving Up the Value Chain Mergers and Acquisitions Acquisitions Driven by Multiple Factors Solar-Powered Systems Began Acquisition Drive Venture Capital Funding Future Venture Capital Funding Outlook Investments Greatest in US and Chinese Drone Companies Initial Public Offerings Begin Venture Capital Turning to Chinese Firms Targeting Industrial Inspection US Civil Government Markets	
Technology Leaders Positioning Themselves for Industry Growth Defense/Aerospace Companies Seeking Civil/Commercial UAS Market Position Growing Recognition of the Need for Hybrid Hardware/Software/Data Analysis Companies. The Service Industry Draws Multinationals and Small Players Rapid Growth but Profits Lag During Ramp-Up The Structure of the Nascent Industry Takes Shape Moving Up the Value Chain Mergers and Acquisitions Acquisitions Driven by Multiple Factors Solar-Powered Systems Began Acquisition Drive Venture Capital Funding Future Venture Capital Funding Outlook Investments Greatest in US and Chinese Drone Companies Initial Public Offerings Begin Venture Capital Turning to Chinese Firms Targeting Industrial Inspection US Civil Government Markets US Federal Government Departments Fall Into One Of Four Categories:	
Technology Leaders Positioning Themselves for Industry Growth Defense/Aerospace Companies Seeking Civil/Commercial UAS Market Position Growing Recognition of the Need for Hybrid Hardware/Software/Data Analysis Companies The Service Industry Draws Multinationals and Small Players Rapid Growth but Profits Lag During Ramp-Up The Structure of the Nascent Industry Takes Shape Moving Up the Value Chain Mergers and Acquisitions Acquisitions Driven by Multiple Factors Solar-Powered Systems Began Acquisition Drive Venture Capital Funding Future Venture Capital Funding Outlook Investments Greatest in US and Chinese Drone Companies Initial Public Offerings Begin Venture Capital Turning to Chinese Firms Targeting Industrial Inspection US Civil Government Markets US Federal Government Departments Fall Into One Of Four Categories: FAA Begins Opening National Airspace	

able of Contents	Page II
Unmanned Traffic Management.	56
NASA Flight Testing of Large UAS	56
NASA Flight Testing of Medium UAS	
Integration Pilot Program	
The Previous Rule on Small UAS	
Emergence of the Initial US Commercial Market	
Earlier FAA Movement in Allowing US Commercial UAS Operations	
US Federal Government Use Cases	62
Department of Homeland Security	62
Overview	62
Department of Homeland Security: Customs & Border Protection	66
Customs & Border Protection Background	70
Department of Homeland Security: Coast Guard	70
Department of State	73
Overview	73
Department of Justice	74
Federal Bureau of Investigation (FBI) Planned Buildup Slowed by Information Sec	curity
Concerns	74
Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF) Faces UAS Setbacks	75
Drug Enforcement Agency (DEA) Ended Its Program	75
US Marshals Service	
Department of Justice Assistance to Local Law Enforcement	
US Department of the Interior	76
Temporary Cessation of Drone Operations Due to Chinese Content	
Assuming a Leading Role in Federal Government UAS Use	77
Background on Development of the Fleet	
Department of Interior: US Geological Survey	
Department of Interior: Bureau of Land Management	
Department of Interior: Forestry Applications	
US Department of Agriculture	83
Forest Service	83
US Department of Commerce	85
National Oceanic and Atmospheric Administration (NOAA)	85
Other Federal Government UAV Users	87
NASA Research UAVs	
National Institute of Standards	
National Transportation Safety Board	
National Science Foundation	
Other Federal Agencies	
State and Local Government	89
State and Local Law Enforcement and Public Safety	
State Departments of Transportation Emerging as Early Adopters	94
US Civil Covernment Moulest Foregoet	05

International Civil Government Markets	<u>97</u>
European Union Agencies & Programs	
Growing Momentum in the Use of UAS to Control European Borders	
New Frontex: European Border and Coast Guard	
Frontex and UAS.	
European Maritime Safety Agency (EMSA)	
European Fisheries Control Agency	
European Emergency Number Association	
European Country Profiles	
Belgium	
Croatia	
Denmark	
Estonia	
Finland	
France	
Germany	
Greece	
Italy	
Latvia	
Lithuania	
Netherlands	
Norway	
Russian Federation	
Spain	
Sweden	
Switzerland	
Ukraine	
United Kingdom	
European Civil Government Forecast	
Rest of the World	115
Overview	115
United Nations & Other Multinational Institutions	
United Nations Peacekeeping	
International Organization for Migration	
World Food Program	
UNICEF	
International Atomic Energy Agency	
Organization for Security & Co-operation in Europe	
Rest of the World Country Profiles	
Australia	
Bahamas	
Brazil Canada	
Chile	
Colombia Colombia	
Colombia	
Ghana	
IndiaIndonesia	
Japan	
Kazakhstan	130

Table	e of Contents	Page iv
	Kenya	131
	Malaysia	
	Mexico	
	New Zealand	
	Panama	
	Papua-Guinea	
	Peru	
	Samoa	
	Singapore	
	South Africa	136
	Sri Lanka	
	Taiwan	
	Thailand	
	Uganda	
	United Arab Emirates	
	Uzbekistan	
	Zambia	138
Rest	of the World Civil Government Forecast	138
C		1.41
	nercial/Consumer Markets	
Agric	culture	141
	Emerging Trends in Asia and US	141
	Agricultural UAS Applications	
	UAS Spraying Market Remains Exclusively an Asia-Pacific Market	
	Chinese Drones Pushing into the Asian Spraying and the US Imagery Markets	
	Emergence of the UAS Agricultural Imagery and Analytics Market	147
	Forecast	148
Deliv	ery	151
	Large Potential Delivery Market	152
	Near Term Delivery Dominated by Medicines, Remote Areas, Ships	
	Medium- and Longer-Term Promise for Premium and Larger Package Deliveries	
	Pandemic Speeds Deployment of Delivery Drones	
	FAA Integration Program Addressing Delivery Obstacles	
	Current Regulations Non-Starters for Delivery	157
	China's Manufacturers and Retailers Forging Ahead Quickly	158
	Delivery Work Picking up in Japan, Singapore, and Southeast Asia	159
	International Progress Toward Other Deliveries	159
	Challenging Economics of Low Value Drone Deliveries	
	Forecast	161
Cons	truction	165
	State of Adoption	166
	Potential Applications	
	Market Soars with Largest Commercial Order Ever and Growing Alliances	
	Largest Construction Contractors Worldwide Embracing UAS	167
	Forecast	169
Ener	gy (Oil & Gas/Utilities)	171
·	The Rush into Wind and Solar	
	Traditional Energy: Oil and Gas and Utilities	
	Oil and Gas Majors Pursuing Diverse Strategies on Drone Operations	
	Growing Menu of Service Offerings Spurring Oil and Gas Inspection Growth	
	Oil and Gas Pipeline Market Requirements	
	Pipeline Patrol: A Tale of Two Markets	
	Potential UAS Applications for Utilities	177

Table of Contents	Page v
Transmission Line Inspections in United States	178
Power Line Inspections in Europe and Asia	
Forecast	
Communications	183
HAPS Development Faces Short-Term Challenges but Long-Term Payoff	
Creation of HAPS Alliance	
Low-Cost HALE or HAPS Technology Spawns Multiple Approaches	
Solar HAPS Pushes Ahead into Production	
Alphabet's Past Approach.	
Facebook's Turnabout on Developing Its Own System	
Chinese Companies Developing HAPS Systems	
Solar UAS Operating Procedure for Internet	
Service Offerings Likely to Proliferate	
Use of Smaller UAS for Inspections of Communications Infrastructure	
Emergency Communications & Other Applications for Small UAS	
Forecast	
Insurance	
Insurance Market Outlook	
Insurance Companies Emerge as an Early Adopter	
A Cautionary Note	197
Drones Tested	
International Insurance UAS Outlook	
Forecast	198
Other Industrial Inspection	200
Aircraft Inspection Rapidly Growing	201
Potential Mining Market	
Leading Mining Companies Finding Success with Drones	203
Mining a Focus Market for Many Leading New UAS Companies	204
Mining Outlook	204
European Early Railway Adopters	
FAA Pathfinder Adoption Key for Railway Adoption	206
Railway Outlook	206
Entertainment	208
Drone Shows Catching on Around the World	208
Forecast	
General Photography	
Low Barriers to Entry Foster Early Development	
Real Estate, News Gathering & CinematographyForecast	
Urban Air Mobility Market	216
Emerging Landscape of the UAM Market	216
Aircraft Challenges	
Need for Community Support	217
Outlook for Unmanned eVTOL	218
Consumer Drones	219
Consumer Market Falters	220
Shifting Markets	
Forecast	
Civil IIAS Company Profiles	225

3DR	
Aerialtronics	
Aerodyne Group	
Aerodyne Measure	
AeroVironment Inc.	
Aeryon Labs Inc.	
AgEagle Aerial Systems	
Airbus Defense & Space (formerly European Defense and Space Co.)	
AirMap	
Airobotics	
AirRobot GmbH & Co.	
Amazon.Com, Inc.	24′
American Aerospace Technologies, Inc.	250
Altametris	25
Altavian Inc.	252
Astigan Ltd.	25
AT&T	254
Aurora Flight Sciences (Boeing)	25
BAE Systems	
Baker Hughes-Avitas Systems	
Bell Helicopter Textron Inc.	
The Boeing Co.	
CAE Inc.	
CACI International Inc.	
Cape	
China Aerospace Science & Industry Corporation Limited (CASIC)	
Chinese Academy of Aerospace Aerodynamics	
Clobotics	
CyberHawk Innovations Ltd.	
Delair	
Delta Drone.	
Denel	
DJI Innovations.	
Donecle	
Draganfly Innovations Inc.	
Dragonfly Pictures, Inc.	
DroneBase	
DroneDeploy	
Drone Volt	
Elbit Systems Ltd.	
enRoute Co., Ltd.	
EHang (Beijing Yi-Hang Creation Science & Technology Co., Ltd.)	
EMT Ingenieurgesellschaft	
Ewatt Aerospace	
Facebook, Inc.	
FLIR Systems, Inc.	
Flirtey	
Flying-Cam	
General Atomics Aeronautical Systems, Inc. (GA-ASI)	
GoPro	
Honeywell International Inc.	
Hyundai Motor Group	
Intel Corp.	
Insitu Inc.	
Israel Aerospace Industries Ltd.	
<u>.</u>	
JD.com.	31

Page vi

Table of Contents

Table of Contents	Page vii
Table of Contents	Pag

Kainan Corp.	520
Kespry	
Keystone Aerial Surveys	
Korean Air Aerospace Business Division	325
L3Harris Technologies	
Leonardo (formerly Finmeccanica)	327
Leptron Unmanned Aircraft Systems, Inc.	
Lockheed Martin Corp	
Lufthansa Aerial Services	
Lufthansa Technik AG	
MacDonald, Dettwiler and Associates Ltd	
,	
Martek Marine	
Matternet	
Microdrones GmbH	
MicroPilot	
Microsoft Corp.	
Northrop Grumman Corp	
Pablo Air	
Parrot SA	
PrecisionHawk Inc.	
Prismatic Ltd.	
Prodrone Co. Ltd	
QinetiQ	355
Qualcomm Technologies Inc.	356
Rakuten	357
Safran	358
Raytheon Technologies Corp	360
Saab Group	
Samsung	. 363
Samsung	
Schiebel Elektronische Geraete GmbH	364
Schiebel Elektronische Geraete GmbH	364 366
Schiebel Elektronische Geraete GmbH	364 366 367
Schiebel Elektronische Geraete GmbH	364 366 367 368
Schiebel Elektronische Geraete GmbH	364 366 367 368
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures	364 366 367 368 370
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs	364 366 367 368 370 372
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs SkyWard	364 366 367 370 370 373
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs SkySpecs Skyward Siemens Aktiengesellschaft	364 366 367 370 372 373
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering	364 366 367 370 372 373 374
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense)	364 366 368 370 372 373 374
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense) Stark Aerospace	364 366 368 370 372 373 374 375
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense) Stark Aerospace Survey Copter	364 366 367 370 372 373 374 376
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense) Stark Aerospace Survey Copter Swift Engineering.	364 366 367 370 372 374 374 375 376
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense) Stark Aerospace Survey Copter Swift Engineering. Tekever Group	364 366 367 370 372 373 374 375 376
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense) Stark Aerospace Survey Copter Swift Engineering. Tekever Group Terra Drone	364 366 367 370 372 373 374 375 379 380 381
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skycatch Skytoures Sky-Futures SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense) Stark Aerospace Survey Copter Swift Engineering. Tekever Group Terra Drone. Textron Systems Unmanned Systems	364 366 367 368 370 372 373 374 375 376 377 380 381
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense) Stark Aerospace Survey Copter Swift Engineering Tekever Group Terra Drone Textron Systems Unmanned Systems Thales	364 366 367 368 370 372 373 374 375 379 380 381 384
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense) Stark Aerospace Survey Copter Swift Engineering. Tekever Group Terra Drone. Textron Systems Unmanned Systems Thales Trimble Navigation	364 366 367 368 370 372 373 374 375 379 380 381 384 386
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense) Stark Aerospace Survey Copter Swift Engineering. Tekever Group Terra Drone. Textron Systems Unmanned Systems Thales Trimble Navigation Uconsystem Co. Ltd.	364 366 367 370 372 374 374 375 376 381 384 386 387 388
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense) Stark Aerospace Survey Copter Swift Engineering. Tekever Group Terra Drone. Textron Systems Unmanned Systems Thales Trimble Navigation	364 366 367 370 372 374 374 375 376 381 384 386 387 388
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense) Stark Aerospace Sturvey Copter Swift Engineering. Tekever Group Terra Drone. Textron Systems Unmanned Systems Thales Trimble Navigation Uconsystem Co. Ltd UMS Skeldar Unifly	364 366 367 368 370 372 373 374 375 376 381 384 388 388 388 388
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense) Stark Aerospace Survey Copter Swift Engineering Tekever Group Terra Drone Textron Systems Unmanned Systems Thales Trimble Navigation Uconsystem Co. Ltd. UMS Skeldar	364 366 367 368 370 372 373 374 375 376 381 384 388 388 388 388
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense) Stark Aerospace Sturvey Copter Swift Engineering. Tekever Group Terra Drone. Textron Systems Unmanned Systems Thales Trimble Navigation Uconsystem Co. Ltd UMS Skeldar Unifly	364 366 367 368 370 372 373 374 375 376 387 380 381 388 388 389 390
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures Sky-Futures SkySpecs Skysward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense) Stark Aerospace Survey Copter Swift Engineering. Tekever Group Terra Drone. Textron Systems Unmanned Systems Trimble Navigation Uconsystem Co. Ltd. UMS Skeldar Unifly Verity Studios AG.	364 366 367 368 370 372 373 374 375 376 381 384 388 388 388 389 390
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.). Skycatch Skydio Skydio Sky-Futures SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense) Stark Aerospace Survey Copter Swift Engineering Tekever Group Terra Drone Textron Systems Unmanned Systems Thales Trimble Navigation Uconsystem Co. Ltd. UMS Skeldar Uunifly Verity Studios AG Verizon Volansi Inc	364 366 367 368 370 372 373 374 375 376 381 384 388 388 390 391 393
Schiebel Elektronische Geraete GmbH SF Express Sikorsky Aircraft Co. (now Part of Lockheed Martin Corp.) Skycatch Skydio Sky-Futures SkySpecs SkySpecs Skyward Siemens Aktiengesellschaft ST Engineering Sony (Aerosense) Stark Aerospace Survey Copter Swift Engineering. Tekever Group Terra Drone. Textron Systems Unmanned Systems Thales Trimble Navigation Uconsystem Co. Ltd. UMS Skeldar Unifly Verity Studios AG. Verizon	364 366 367 370 370 370 376 376 376 381 384 386 387 388 389 390 391 393

Table of Contents	Page vii
Yamaha Motor Co. Ltd.	400
Yuneec International	403
Zala Aero Group	404
Zero Zero Robotics	
Zipline	407
Appendix: Sources on Worldwide UAS Operators	409

The Civil UAS Market Outlook

Summary

The civil government and commercial drone markets continue rapid growth as unmanned aerial systems (UAS) prove their worth in numerous fields.

The United States and Europe are forging ahead with costly new deployments of UAS to protect their drones have been registered and 253,271 remote pilots certified as of late November 2021. (Yet it is important to remember that these drones have been registered in the period since Part 107 went into effect in August 2016. Since the effective commercial life of prosumer drones

growth rate (CAGR) in constant dollars. Over the next 10 years the market will total \$121 billion.

Although the consumer systems and commercial systems segments began our forecast period in our study last year (2020 base year) relatively close in annual production

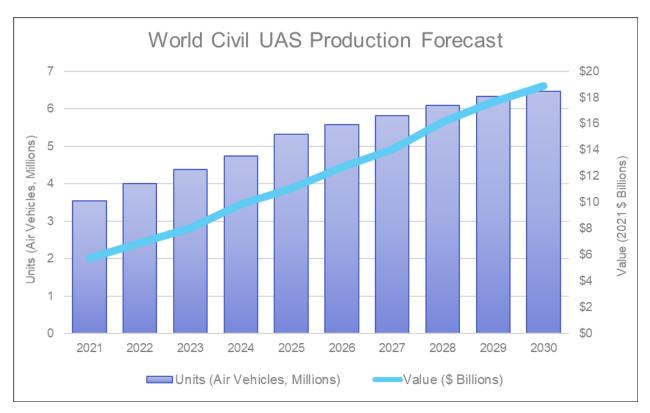


Figure 1

borders. China is reshaping the agricultural market with the rapid spread of subsidized UAS technology for spraying and imaging. Traditional aerospace and defense firms are competing to develop new solar-powered systems to provide low-cost internet. Test programs around the world explore integrating delivery drones into airspace.

Numbers plainly show this development. In the United States, 867,590 commercial and recreational

is about a year and a half on average, many of those are no longer in the fleet, so the registrations can include multiple replacements for the same operator and task.)

In terms of aerospace, the market for civil UAS promises to be one of the most dynamic growth sectors for the next decade, emerging from a \$5.8 billion market (value of air vehicles) in 2021 to more than triple to \$18.9 billion by 2030. That represents a 14.1% compound annual

value of air vehicles at 42% and 55%, respectively, the later segment will exhibit the fastest growth in the market. By the end of our 10-year forecast, commercial systems will command 85% of the overall civil UAS market, while the consumer systems will slip to 12% of the air vehicle production value.

After years of delays, civil governments in the United States and Europe are getting serious about deploying UAS. Civil government

Executive Overview Page 2

drone spending promises to continue benefiting from concerns about border and maritime security in the United States and Europe. Peace-keeping operations for United Nations and other countries will further boost sales. In addition, public safety use for law enforcement and fire control is growing. And the regulatory restrictions that inhibit growth of the commercial US sector are less onerous and easier to be waived for government use.

The US Coast Guard and the European Maritime Safety Agency are now purchasing UAS services and planning is underway for broader deployment of systems. The US Customs and Border Protection Agency has introduced a pilot program in small UAS.

The US federal government stands to be a market maker for "Blue SUAS," UAS certified as secure and suitable replacements for Chinesemade drones that are being eliminated from federal agency fleets. The Department of Defense has certified at least five systems to carry this designation as of late 2021.

Commercial markets are developing at very different rates around the world. Many companies are currently doing proof of concept work to creates the foundations for widespread deployment of drones, while waiting for regulatory regimes to enable that deployment. They are working to prove cost savings and make sure data flowing from UAS can be integrated into businesses' workflow.

UAS use by construction, insurance and energy promises to grow quickly in coming years. Large enterprises will deploy fleets of systems. Agriculture, which is currently the largest market thanks to the value of unmanned spraying systems, will grow more slowly due to the currently depressed profitability of the sector and the diffuse nature of decision-making; it may slow most in those countries that are leading deployment, while being poised for explosive growth in markets like the United States that have not yet

adopted such systems on a wide basis. Delivery promises to be a very large market but will develop first in narrow niches such as delivery to very remote areas such as islands or ships, or delivery of high-value, time-sensitive products such as medical supplies. It is unlikely that delivery US will be in operation two residential doors in very many areas before the end of the forecast period.

Initial development of the commercial market is so far based on inexpensive prosumer and mini-UAVs and will be much more price sensitive than the government market. Even local law enforcement agencies will be buying mainly prosumer and inexpensive mini systems rather than much costlier larger UAVs.

While the unit numbers of these UAVs purchased to serve the commercial market promise to be substantial, their value will be a small fraction of that of the costly, sophisticated systems that dominate the military market such as Global Hawk and Predator, or even of the higherend spraying systems and long endurance communications relay UAS.

While consumer UAS will continue to grow, the most explosive growth is behind it. It is a much more mature market that has lost some of its novelty and technological innovations that will attract buyers are becoming fewer. Still, the market will continue to expand for several more years thanks to new technological developments, a wider range of product offerings, and comparatively low barriers to entry compared to more sophisticated UAS. Moreover, there promises to be considerable crossover between consumer and commercial UAS markets as consumer drones are used for low-end commercial tasks such as real estate. Consumer drone manufacturers are also moving up the value chain to create more capable, complex systems able to take on more demanding commercial work. Consumer systems can be expected to reach the saturation point in the United States and Europe by 2024.

The battle for the consumer drone manufacturing market is over, with China's DJI Innovations dominating the market. Even DJI has tacitly acknowledged the consumer market has become mature, as evidenced by its move into higher level, more sophisticated systems.

On the other hand, the markets in commercial drone manufacturing. services and analysis are still up for grabs. This middle market, ranging from prosumer units to lower-end MALE systems, stands to enjoy the most significant growth in our forecast period, particularly as regulations evolve to permit their use in more countries and roles. US, European, and Asian companies are battling worldwide for positions in systems and services to address this market. While this attracts numerous new entrants, particularly to niche markets, the drive for scale has begun as mergers and acquisitions nationally and across borders accelerate.

As the worldwide industry develops, national and regional advantages are emerging.

The United States is the clear leader in analytics and the development of service offerings. Tremendous interest by technology leaders such as Intel Corp., Amazon, Facebook, Google, Sony, Verizon, Mitsubishi, General Electric Co., Microsoft, Apple, and Samsung is adding to the speed of development by providing financing and an infusion of new technology and talent. Major technology firms such as Intel, Microsoft and Qualcomm are working to apply their technologies to making drones effective work tools.

An infusion of venture capital is creating an industry of startups in both manufacturing and the services that will be critical to development of the commercial market. Two-thirds of the venture capital money worldwide is going into the US drone industry.

In many cases, US companies' analytical advantage in fields like infrastructure inspection or soil surveys has made them platform-agnostic. They can work with Chinese UAS as Executive Overview Page 3

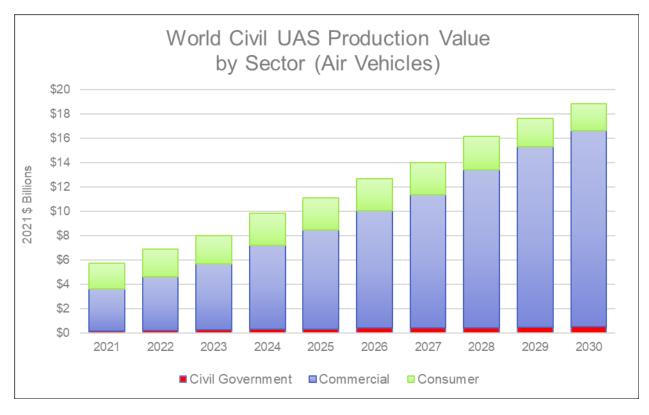


Figure 2

easily as American-made drones, and although numbers of mid-tier US startups like Harris Aerial are emerging to bring capability to niche markets, it's not yet clear that the United States can or will be able to claim an advantage in hardware production.

China's clear advantage is in manufacturing. The nation is seeking to expand from dominance in consumer UAS manufacturing to leadership in commercial UAS. Government and industry are working together to build their country's market presence in agricultural and delivery drones, two of the largest potential sectors in the future. Yet other Chinese companies are working to move into drone production for specialized inspection areas such as powerlines and wind turbines. This upward evolution will move some significant Chinese companies from markets they currently dominate into ones where other companies have established leading positions.

Despite vocal support from the Japanese government, Japan is falling behind China. Japan emerged as an early leader in civil UAS development thanks to an unmanned agricultural spraying industry that dates back three decades. Japan's most promising potential areas to play a role in the worldwide UAS industry come in agricultural spraying, smart construction work, and services. In each of those cases, Japan's lack of manpower is driving national adoption of unmanned systems.

Europe has already ceded its early lead in drone market development to the United States and China. Europe is working to avoid being left behind by enacting standardized airspace rules that will create a single market. The European Aviation Safety Agency (EASA) led the harmonization of European national regulations by establishing rules for small UAS across the European Union and issued its guidelines for verifying UAS designs in April 2021.

European UAS firms are falling behind in this flurry of activity. They lack the strong venture capital funding enjoyed by US firms and the large, unified domestic drone market of China. As a result, some European drone firms have either moved their headquarters or significant operations to the United States. The new EASA rules should help remedy this situation.

The worldwide drone market's evolution is clear from venture capital trends. Increasingly venture capital funding is shifting from hardware to software and services that will make existing drones more useful. Funding is being used to develop the business tools that are needed to quickly allow industry to develop scale, such as national networks of service providers and improved analytics to make UAS easier to use and more proscriptive. VC funds are also going to the companies that will lay the foundations for access to airspace such as detect and avoid technology and unmanned traffic management.